

# NORTHUMBRIA POLICE AUTHORITY

Budget Plan

2009/2010



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## **Northumbria Police Authority Membership**

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The Northumbria Police Authority established under the Police Magistrates' Courts Act 1994 covers the Counties of Tyne and Wear and Northumberland. The Authority comprises 17 members as follows:

9 Members appointed by the relevant Councils, that is the five District Councils of Tyne and Wear and Northumberland County Council

3 Magistrates appointed by the Magistrates Courts Committee(s) for the Police Authority area

5 Independent Members appointed by the nine Councillor Members and three Magistrates

The current membership together with the Senior Officers of the Force and Authority are detailed below:

### **Councillors**

|                |                                     |
|----------------|-------------------------------------|
| Gateshead      | M F Henry CBE (Chair)<br>R D Napier |
| Newcastle      | W Shepherd<br>G Cooper              |
| North Tyneside | E N Darke                           |
| South Tyneside | Vacant                              |
| Sunderland     | T Foster                            |
| Northumberland | L J Rickerby<br>G H Sanderson       |

### **Magistrate**

E Hayward

### **Independents**

N C Clark  
J Cooke MBE  
C Drury  
J M Guy  
J M Moon  
J C Remnant  
S Singh

### Senior Officers of the Force

|  |   |
|--|---|
| Chief Constable                                | M Craik QPM                                       |
| Deputy Chief Constable                         | S K Sim   |
| Assistant Chief Constables                     | J G Campbell<br>S Ashman<br>P Beasley (Temporary) |
| Assistant Chief Officer, Finance and Resources | S Culkin  |
| Assistant Chief Officer, Human Resources       | B McCardle  |

### Senior Officers of the Authority

|                                      |             |
|--------------------------------------|-------------|
| Chief Executive                      | R M Kelly   |
| Deputy Chief Executive and Solicitor | M Barker    |
| Treasurer                            | D V Coates  |
| Deputy Treasurer                     | D T Collins |
| Human Resources Adviser              | J M Dean    |
| Property Adviser                     | D J Quinn   |

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### Introduction

Northumbria Police Authority's approved Revenue and Capital Budgets for the financial year 2009/10, together with the resulting precept and reserves implications, are contained within pages 3 to 19.

### Local Government Finance Settlement 2009/10

The Minister of State for Local Government announced details of the final 2009/10 Local Government Finance Settlement on 21 January 2009. Northumbria's increase in grant funding of 2.5% is at the floor. Without the application of floor damping, Northumbria would have received £34.181m less grant in 2009/10.

Northumbria's Formula Grant settlement is as follows: -

|                          | 2008/09        | 2009/10        | Increase    |
|--------------------------|----------------|----------------|-------------|
|                          | £m             | £m             | %           |
| Relative Needs Amount    | 48.534         | 49.664         | 2.33        |
| Relative Resource Amount | -2.685         | -2.871         | 6.93        |
| Central Allocation       | 57.024         | 57.639         | 1.08        |
| Police Grant             | 108.833        | 111.322        | 2.29        |
| Floor Damping            | 32.133         | 34.181         | 6.37        |
| <b>Formula Grant</b>     | <b>243.839</b> | <b>249.935</b> | <b>2.50</b> |

In addition to Formula Grant, Northumbria will also benefit from specific grants as follows:

|  | £m           |
|--|--------------|
| Rule 2 Grants*   | 3.54         |
| Crime Fighting Fund (CFF)                                | 7.27         |
| Neighbourhood Policing Fund & Community Support Officers | 8.74         |
| BCU Fund   | 1.08         |
| <b>Total Specific Grants</b>                             | <b>20.64</b> |

\*Rule 2 Grants now include the Integrated Police Learning & Development Programme (IPLDP). The breakdown of Rule 2 Grants is: IPLDP £0.488m, DNA Grant £0.931m and Special Priority Payments £2.124m.

### Revised Revenue Budget 2008/09

For the financial year 2008/09, a total net revenue budget of £277.822m was approved, comprising a total police expenditure requirement of £287.605m offset by transfers from reserves of £9.8m.

After taking account of Specific Home Office Grant of £108.833m, net expenditure was estimated at £168.989m.

The revised estimate for the financial year 2008/09 provides for total police expenditure of £280.625m, resulting in transfers from reserves of £2.803m. This is an overall net underspend of £6.980m (2.5%) against the original estimate, decreasing the Authority's General Reserve to £46.108m. The most significant factors contributing to the net underspend are increased levels of investment income as a result of treasury management activity during the year, lower insurance costs and the proposed financing of the capital programme wholly from capital resources.

### Revenue Budget 2009/10

For financial year 2009/10, a total net revenue budget of £285.123m has been approved comprising a total police expenditure requirement of £300.369m offset by transfers from reserves of £15.246m.

The revenue budget will ensure a continuation of the existing level of service including the full year effect of the agreed 3-year pay award along with the continued delivery of the significant increase in operational capacity. A report to the Police Authority on 23 January 2008 set out a proposal to increase operational capacity to contribute to the delivery of the 2020 Vision. Operational capacity has increased by 340 police officers and staff, including 35 officers deployed to specialist Units such as the Public Protection Unit and 165 officers to be deployed into Neighbourhood Teams as follows:

- Northumberland 11
- North Tyneside 21
- South Tyneside 11
- Gateshead 22
- Sunderland 30
- Newcastle 70

A further 140 police staff have been recruited to professionalise and civilianise roles, create new specialist roles and release police officers.

The full year effect of the increase in operational capacity outlined above requires growth of £5.317m which has been included within the 2009/10 budget.

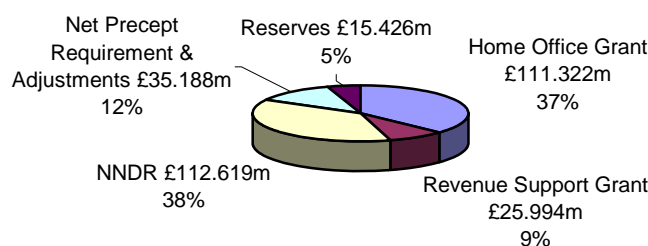
### Revenue Budget Summary 2008/09 and 2009/10

|                                     | <b>Original<br/>2008/09<br/>Estimate<br/>£000</b> | <b>Revised<br/>2008/09<br/>Estimate<br/>£000</b> | <b>Estimate<br/>2009/10<br/>Estimate<br/>£000</b> |
|-------------------------------------|---|--|---|
| <b>Expenditure</b>                  |   |  |   |
| Employees                           | 220,745   | 222,020  | 234,360   |
| Pensions                            | 45,315  | 45,820   | 48,225  |
| Premises                            | 11,170  | 10,730   | 11,715  |
| Supplies & Services                 | 12,465  | 11,870   | 12,120  |
| Transport                           | 7,270   | 6,945  | 6,450   |
| Establishment Expenses              | 7,560   | 7,775  | 7,390   |
| Agency Expenses                     | 7,325   | 6,940  | 6,990   |
| Miscellaneous Expenses              | 8,380   | 9,210  | 8,705   |
| Capital Charges                     | 3,540   | 3,540  | 4,894   |
| Contingencies                       | 3,500   | 0  | 0   |
|                                     | 327,270   | 324,850  | 340,849   |
| <b>Income</b>                       | (39,665)  | (44,225)   | (40,480)  |
|                                     | <b>287,605</b>                                    | <b>280,625</b>                                   | <b>300,369</b>                                    |
| Appropriations to / (from) reserves | (9,783)   | (2,803)  | (15,246)  |
| <b>Net Expenditure</b>              | <b>277,822</b>                                    | <b>277,822</b>                                   | <b>285,123</b>                                    |
| <b>Financed from:</b>               |   |  |   |
| Home Office Grant                   | 108,833   | 108,833  | 111,322   |
| Revenue Support Grant               | 16,497  | 16,497   | 25,994  |
| National Non Domestic Rates         | 118,509   | 118,509  | 112,619   |
| Precept Adjustment                  | 208   | 208  | 103   |
| Precept Income                      | 33,775  | 33,775   | 35,085  |
|                                     | <b>277,822</b>                                    | <b>277,822</b>                                   | <b>285,123</b>                                    |

**Precept Requirement**

The expenditure budget of Northumbria Police Authority in 2009/10 before considering the use of reserves, totals £300.369m. Taking account of Formula Grant, transfers from reserves and precept adjustments results in a net precept requirement of £35.085m upon the Council Tax base of the individual billing authorities within the Police Authority area. Using the notified Council Tax Base figure of 431,425, this equates to a precept of £81.324 for properties in Band D, which represents a 3.9% increase on the 2008/09 precept. The precept for Band A households, which represent over 60% of the total, is £54.22, an increase of £2.04 a year, or under 4p per week.

**Revenue Budget Financing 2009/10**



**Capital Budget**

The revised estimate for capital expenditure in 2008/09 is £19.990m, a decrease of £8.247m on the original estimate. Most of the slippage in the programme translates into commitments in 2009/10, which can be funded from the flexible resources the Authority has available.

The total estimated capital spend for 2009/10 has been approved at £36.057m. The programme has been set at a level to reflect the uncertainty of phasing of some of the major schemes. Given the availability of internal resources, there is flexibility to bring forward any scheme if progress is achieved faster than anticipated, for example site acquisition. The capital programme for 2009/10 includes £24.268m for major building works, and £11.789m for minor building works, vehicles & equipment and computers & communications. The individual schemes are listed on pages 11 to 16.

Previously the strategy has been to use capital reserves to fund the capital programme, supported where necessary by prudential borrowing. The MTFS in December 2008 introduced an alternative option. Due to a change in rules for calculating the Minimum Revenue Provision (MRP) charge, and the current market conditions, it is a better financial option to use the Capital Development Reserve to finance revenue costs of prudential borrowing rather than applying to outright capital purchases.

The proposed financing of the capital programme, which will be kept under review as part of the Treasury Management Strategy, is as follows:

|                  | Revised Estimate 2008/09 £000 | Estimate 2009/10 £000 |
|------------------|-------------------------------|-----------------------|
| Capital Receipts | 9,584                         | 737                   |
| Capital Grant    | 7,540                         | 4,122                 |
| Borrowing        | 2,866                         | 31,198                |
| <b>Total</b>     | <b><u>19,990</u></b>          | <b><u>36,057</u></b>  |

## Police Establishment Schedule

### Police Officers

| Rank                       | Approved Establishment<br>01/04/09 | Actual in Post<br>01/01/09 | Estimated in Post<br>31/03/09 | Estimated in Post<br>31/03/10 |
|----------------------------|------------------------------------|----------------------------|-------------------------------|-------------------------------|
| Chief Constable            | 1                                  | 1                          | 1                             | 1                             |
| Deputy Chief Constable     | 1                                  | 1                          | 1                             | 1                             |
| Assistant Chief Constables | 3                                  | 2                          | 3                             | 3                             |
| Chief Superintendents      | 13                                 | 14                         | 14                            | 13                            |
| Superintendents            | 31                                 | 34                         | 32                            | 31                            |
| Chief Inspectors           | 50                                 | 53                         | 54                            | 50                            |
| Inspectors                 | 172                                | 185                        | 182                           | 172                           |
| Sergeants                  | 595                                | 608                        | 608                           | 595                           |
| Constables                 | 3,244                              | 3,180                      | 3,215                         | 3,247                         |
| <b>Force Total</b>         | <b>4,110</b>                       | <b>4,078</b>               | <b>4,110</b>                  | <b>4,113</b>                  |
| Seconded Officers          | 0                                  | 14                         | 14                            | 6                             |
| <b>Total</b>               | <b>4,110</b>                       | <b>4,092</b>               | <b>4,124</b>                  | <b>4,119</b>                  |

### Police Staff

| Description                                | Approved Establishment<br>01/04/09 | Actual in Post<br>01/01/09 | Estimated in Post<br>31/03/09 | Estimated in Post<br>31/03/10 |
|--|------------------------------------|----------------------------|-------------------------------|-------------------------------|
| Police Staff Full Time                     | 1,888                              | 1,775                      | 1,802                         | 1,859                         |
| Police Staff Part Time                     | 211                                | 198                        | 201                           | 207                           |
| Funded / Fixed Term Contracts              | 95                                 | 86                         | 86                            | 91                            |
| Police Community Support Officers (PCSO's) | 432                                | 396                        | 446                           | 432                           |
| <b>Total</b>                               | <b>2,626</b>                       | <b>2,455</b>               | <b>2,535</b>                  | <b>2,589</b>                  |

## **Revenue Budget**

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The Authority's approved Revenue Budget for the financial year 2009/10 is analysed in the following pages, together with details of actual expenditure for 2007/08 and the original and revised estimates for 2008/09.

The Authority's revenue budget is presented in both an objective and subjective format. The objective format was previously as per CIPFA's (Chartered Institute of Public Finance and Accountancy) Best Value Accounting Code of Practice (BVACOP), but has now been changed as per Home Office guidance. The subjective format has not changed and can be found below.

### **Objective Analysis 2009/10**

The objective analysis format has been introduced by the Home Office for Police Authority budgets and accounts from 2009/10. The approach has been developed in response to the Green Paper consultation exercise around ABC and is intended to improve efficiency and productivity in service delivery and reduce unnecessary bureaucracy.

*The Objective analysis format is still being finalised and will be inserted into this Budget Plan as soon as it is available.*

## Subjective Analysis

| Actual<br>2007/08<br>£000 |                                | Original<br>Estimate<br>2008/09<br>£000 | Revised<br>Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 |
|---------------------------|--------------------------------|---|--|-----------------------------|
|                           | <b>Employees</b>               |   |  |                             |
|                           | - Pay                          |   |  |                             |
| 133,525                   | Police Officers                | 139,070                                 | 139,330                                | 147,560                     |
| 7,878                     | Police Overtime                | 6,915                                   | 8,045                                  | 7,405                       |
| 47,602                    | Police Staff                   | 53,655                                  | 53,810                                 | 57,900                      |
| 15,304                    | Earnings Related Contributions | 16,235                                  | 15,995                                 | 16,885                      |
| 5,124                     | Allowances                     | 4,870                                   | 4,840                                  | 4,610                       |
| 209,433                   |                                | 220,745                                 | 222,020                                | 234,360                     |
|                           | <b>- Pensions</b>              |   |  |                             |
| 36,037                    | Police Officers                | 37,155                                  | 37,540                                 | 39,555                      |
| 7,647                     | Police Staff                   | 8,160                                   | 8,280                                  | 8,670                       |
| 43,684                    |                                | 45,315                                  | 45,820                                 | 48,225                      |
|                           | <b>Premises</b>                |   |  |                             |
| 3,516                     | Maintenance & Improvement      | 3,050                                   | 3,245                                  | 3,325                       |
| 2,208                     | Energy                         | 2,405                                   | 2,515                                  | 2,930                       |
| 309                       | Furniture & Fittings           | 120                                     | 160                                    | 150                         |
| 2,660                     | Rent & Rates                   | 3,730                                   | 2,945                                  | 3,445                       |
| 1,817                     | Contract Cleaning              | 1,865                                   | 1,865                                  | 1,865                       |
| 10,510                    |                                | 11,170                                  | 10,730                                 | 11,715                      |
|                           | <b>Supplies and Services</b>   |   |  |                             |
| 2,273                     | Equipment & Materials          | 1,655                                   | 1,715                                  | 1,740                       |
| 1,935                     | Computer Maintenance & Rental  | 3,570                                   | 2,935                                  | 3,445                       |
| 79                        | Catering                       | 85                                      | 85                                     | 45                          |
| 1,004                     | Clothing, Uniforms & Laundry   | 785                                     | 1,080                                  | 860                         |
| 3,841                     | Communications                 | 3,795                                   | 3,415                                  | 3,475                       |
| 2,590                     | Education and Training         | 2,575                                   | 2,640                                  | 2,555                       |
| 11,722                    |                                | 12,465                                  | 11,870                                 | 12,120                      |

## Revenue Budget

| Actual<br>2007/08<br>£000 |                                     | Original<br>Estimate<br>2008/09<br>£000 | Revised<br>Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 |
|---------------------------|-------------------------------------|---|--|-----------------------------|
|                           | <b>Transport</b>                    |   |  |                             |
| 1,791                     | Air Support                         | 1,960                                   | 1,975                                  | 1,450                       |
| 1,255                     | Car Allowances & Vehicle Hire       | 1,210                                   | 1,225                                  | 1,185                       |
| 2,504                     | Petrol, Oil, Tyres & Licences       | 2,895                                   | 2,735                                  | 2,725                       |
| 1,037                     | Repair & Maintenance of Vehicles    | 1,205                                   | 1,010                                  | 1,090                       |
| 6,587                     |                                     | 7,270                                   | 6,945                                  | 6,450                       |
|                           | <b>Establishment Expenses</b>       |   |  |                             |
| 1,815                     | Printing, Stationery, Advertising   | 1,570                                   | 1,870                                  | 1,620                       |
| 1,244                     | Travelling & Subsistence            | 990                                     | 1,075                                  | 1,015                       |
| 2,338                     | Insurances                          | 2,190                                   | 2,215                                  | 2,240                       |
| 2,770                     | Support Services                    | 2,810                                   | 2,615                                  | 2,515                       |
| 8,167                     |                                     | 7,560                                   | 7,775                                  | 7,390                       |
|                           | <b>Agency Services</b>              |   |  |                             |
| 4,168                     | Forensic Science Service            | 5,045                                   | 4,630                                  | 4,780                       |
| 180                       | Consortium Charges & Fingerprinting | 255                                     | 255                                    | 255                         |
| 657                       | Other National Police Services      | 720                                     | 730                                    | 720                         |
| 1,356                     | Airwave                             | 1,305                                   | 1,325                                  | 1,235                       |
| 6,361                     |                                     | 7,325                                   | 6,940                                  | 6,990                       |
|                           | <b>Miscellaneous Expenses</b>       |   |  |                             |
| 2,435                     | Surgeons & Pathologists Fees        | 3,360                                   | 2,595                                  | 3,610                       |
| 866                       | Community Safety                    | 1,390                                   | 1,585                                  | 1,335                       |
| 610                       | Crime Management                    | 535                                     | 695                                    | 580                         |
| 5,007                     | Other Expenses                      | 3,095                                   | 4,335                                  | 3,180                       |
| 8,918                     |                                     | 8,380                                   | 9,210                                  | 8,705                       |
|                           | <b>Capital Charges</b>              |   |  |                             |
| 3,587                     | Capital Financing                   | 3,540                                   | 3,540                                  | 4,894                       |
| 3,587                     |                                     | 3,540                                   | 3,540                                  | 4,894                       |
| 0                         | <b>Contingencies</b>                | 3,500                                   | 0                                      | 0                           |
| 301,909                   | <b>Total Expenditure</b>            | 327,270                                 | 324,850                                | 340,849                     |

## Revenue Budget

| Actual<br>2007/08<br>£000 |   | Original<br>Estimate<br>2008/09<br>£000 | Revised<br>Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 |
|---------------------------|---|---|--|-----------------------------|
|                           | <b>Income</b>                                 |   |  |                             |
| 511                       | Sales   | 440                                     | 595                                    | 505                         |
| 1,387                     | Special Services                              | 1,675                                   | 1,660                                  | 1,625                       |
| 1,834                     | Fees  | 1,830                                   | 1,785                                  | 1,885                       |
| 1,881                     | Secondments                                   | 1,575                                   | 1,445                                  | 1,020                       |
| 364                       | Rents   | 335                                     | 345                                    | 375                         |
| 37,873                    | Grants & Other Income                         | 33,810                                  | 38,395                                 | 35,070                      |
| 43,850                    |   | 39,665                                  | 44,225                                 | 40,480                      |
| <b>265,119</b>            | <b>Net Police General Expenditure</b>         | <b>287,605</b>                          | <b>280,625</b>                         | <b>300,369</b>              |
| <b>5,026</b>              | <b>Appropriation to/(from) Balances</b>       | <b>(9,783)</b>                          | <b>(2,803)</b>                         | <b>(15,246)</b>             |
| <b>270,145</b>            | <b>Total Net Police Authority Expenditure</b> | <b>277,822</b>                          | <b>277,822</b>                         | <b>285,123</b>              |

### Revenue Budget Financing

|                             | 2008/09<br>£000 | 2009/10<br>£000 |
|-----------------------------|-----------------|-----------------|
| Home Office Grant           | 108,833         | 111,322         |
| Revenue Support Grant       | 16,497          | 25,994          |
| National Non Domestic Rates | 118,509         | 112,619         |
| Precept Adjustment          | 208             | 103             |
| Precept Income              | 33,775          | 35,085          |
|                             | <u>277,822</u>  | <u>285,123</u>  |

## Capital Budget

The Authority's 2008/09 and 2009/10 Capital Budget analysed on the following pages provides details of the estimated and actual payments on capital schemes. The total Capital Programme for the financial year 2009/10, estimated at £36.057m provides for £24.268m in respect of major building schemes. It also allows for continued investment in computer & communications, vehicles & equipment and minor building improvements.

### Capital Budget Summary

| Total Estimated Cost<br>£000 | Previous Years Spend<br>£000 |                                | Original Estimate<br>2008/09<br>£000 | Revised Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 | Later Years<br>£000 |
|------------------------------|------------------------------|--------------------------------|--------------------------------------|-------------------------------------|-----------------------------|---------------------|
|                              |                              | <b>Committed Schemes</b>       |                                      |                                     |                             |                     |
| 106,555                      | 6,102                        | Major Schemes                  | 11,585                               | 4,550                               | 24,268                      | 71,635              |
| 8,397                        | 4,703                        | Minor Building Works           | 1,486                                | 1,217                               | 1,763                       | 714                 |
| 44,250                       | 24,164                       | Computers and Communications   | 9,904                                | 8,502                               | 4,527                       | 7,057               |
| 33,314                       | 16,579                       | Vehicles and Equipment         | 4,869                                | 5,721                               | 3,776                       | 7,238               |
| 192,516                      | 51,548                       |                                | 27,844                               | 19,990                              | 34,334                      | 86,644              |
|                              |                              | <b>Uncommitted Schemes</b>     |                                      |                                     |                             |                     |
| 5,843                        | 0                            | Major Schemes                  | 0                                    | 0                                   | 0                           | 5,843               |
| 925                          | 0                            | Minor Building Works           | 0                                    | 0                                   | 200                         | 725                 |
| 3,945                        | 0                            | Computers and Communications   | 0                                    | 0                                   | 915                         | 3,030               |
| 2,134                        | 0                            | Vehicles and Equipment         | 393                                  | 0                                   | 608                         | 1,526               |
| 12,847                       | 0                            |                                | 393                                  | 0                                   | 1,723                       | 11,124              |
| <b>205,363</b>               | <b>51,548</b>                | <b>TOTAL CAPITAL PROGRAMME</b> | <b>28,237</b>                        | <b>19,990</b>                       | <b>36,057</b>               | <b>97,768</b>       |

### Capital Budget Financing

|                             | Original<br>2008/09<br>£000 | Revised<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 |
|-----------------------------|-----------------------------|----------------------------|-----------------------------|
| Capital Development Reserve | 16,772                      | 0                          | 0                           |
| Capital Grants              | 4,122                       | 7,540                      | 4,122                       |
| Capital Receipts            | 7,343                       | 9,584                      | 737                         |
| Prudential Borrowing        | 0                           | 2,866                      | 31,198                      |
|                             | <b>28,237</b>               | <b>19,990</b>              | <b>36,057</b>               |

## Capital Budget

### Major Schemes

| Total Estimated Cost<br>£000 | Previous Years Spend<br>£000 |  | Start Date | Original Estimate<br>2008/09<br>£000 | Revised Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 | Later Years<br>£000 |
|------------------------------|------------------------------|--|------------|--------------------------------------|-------------------------------------|-----------------------------|---------------------|
|                              |                              | <b>Major Schemes</b>   |            |                                      |                                     |                             |                     |
|                              |                              | <b>Committed Schemes</b>   |            |                                      |                                     |                             |                     |
| 28,621                       | 3,567                        | North Tyneside – New Command HQ                                    | 2005/06    | 6,910                                | 2,508                               | 13,990                      | 8,556               |
| 1,854                        | 1,843                        | Recovery of Non Operational Space                                  | 2005/06    | 0                                    | 11                                  | 0                           | 0                   |
| 28,120                       | 20                           | Force HQ Ponteland Redevelopment                                   | 2005/06    | 200                                  | 300                                 | 1,450                       | 26,350              |
| 29,980                       | 30                           | Newcastle – New Command HQ   | 2006/07    | 250                                  | 250                                 | 1,700                       | 28,000              |
| 600                          | 588                          | Refurbishment of Southwick Custody Suite                           | 2006/07    | 0                                    | 12                                  | 0                           | 0                   |
| 41                           | 36                           | Relocation of NCC Training Facilities                              | 2006/07    | 0                                    | 5                                   | 0                           | 0                   |
| 3,797                        | 17                           | Additional Custody Capacity  | 2007/08    | 2,400                                | 1,100                               | 2,596                       | 84                  |
| 1                            | 1                            | Southern Communications Upgrade                                    | 2007/08    | 0                                    | 0                                   | 0                           | 0                   |
| 3,305                        | 0                            | Northumberland – New Morpeth Sector Station                        | 2008/09    | 25                                   | 80                                  | 200                         | 3,025               |
| 5,450                        | 0                            | New Training Facilities – Public Order and Firearms                | 2008/09    | 50                                   | 0                                   | 150                         | 5,300               |
| 3,940                        | 0                            | HQ Modular Accommodation   | 2008/09    | 1,500                                | 254                                 | 3,546                       | 140                 |
| 486                          | 0                            | Force Information & Intelligence Department Accommodation (Cobalt) | 2008/09    | 250                                  | 30                                  | 456                         | 0                   |
| 360                          | 0                            | FIID (Technical Support Unit & Special Crimes Unit)                | 2009/10    | 0                                    | 0                                   | 180                         | 180                 |
| 106,555                      | 6,102                        |  |            | 11,585                               | 4,550                               | 24,268                      | 71,635              |
|                              |                              | <b>Uncommitted Schemes</b>   |            |                                      |                                     |                             |                     |
| 5,843                        | 0                            | New Training Facilities – Classroom Based                          | -          | 0                                    | 0                                   | 0                           | 5,843               |
| 5,843                        | 0                            |  |            | 0                                    | 0                                   | 0                           | 5,843               |
| <b>112,398</b>               | <b>6,102</b>                 | <b>Total Major Schemes</b>   |            | <b>11,585</b>                        | <b>4,550</b>                        | <b>24,268</b>               | <b>77,478</b>       |

## Capital Budget

### Minor Building Works

| Total Estimated Cost<br>£000 | Previous Years Spend<br>£000 |  | Start Date | Original Estimate<br>2008/09<br>£000 | Revised Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 | Later Years<br>£000 |
|------------------------------|------------------------------|--|------------|--------------------------------------|-------------------------------------|-----------------------------|---------------------|
|                              |                              | <b>Minor Building Works</b>                              |            |                                      |                                     |                             |                     |
|                              |                              | <b>Committed Schemes</b>                                 |            |                                      |                                     |                             |                     |
| 1,693                        | 1,293                        | Forcewide DDA Building Modifications                     | 2003/04    | 100                                  | 100                                 | 100                         | 200                 |
| 2,060                        | 1,063                        | Forcewide Cell Refurbishments, Ligature/Fire Precautions | 2003/04    | 290                                  | 472                                 | 325                         | 200                 |
| 1,623                        | 1,552                        | Locker and Changing Room Rationalisation                 | 2004/05    | 0                                    | 62                                  | 9                           | 0                   |
| 956                          | 362                          | Energy Management Initiatives                            | 2004/05    | 100                                  | 194                                 | 100                         | 300                 |
| 169                          | 169                          | Upgrade of Residential Accommodation Blocks 1 and 2      | 2005/06    | 0                                    | 0                                   | 0                           | 0                   |
| 45                           | 45                           | Blyth Police Station                                     | 2006/07    | 0                                    | 0                                   | 0                           | 0                   |
| 11                           | 11                           | Viking Park Marine Unit                                  | 2006/07    | 82                                   | 0                                   | 0                           | 0                   |
| 86                           | 86                           | NCC Improvements   | 2006/07    | 0                                    | 0                                   | 0                           | 0                   |
| 193                          | 43                           | Clifford Street – Land Purchase/Fencing                  | 2007/08    | 0                                    | 0                                   | 150                         | 0                   |
| 113                          | 78                           | Ashington Cell Complex & Additional Car Parking          | 2007/08    | 0                                    | 35                                  | 0                           | 0                   |
| 375                          | 0                            | Front Office Refurbishments                              | 2007/08    | 375                                  | 67                                  | 308                         | 0                   |
| 471                          | 1                            | Gateshead Area Command – replacement of windows          | 2008/09    | 312                                  | 32                                  | 424                         | 14                  |
| 119                          | 0                            | Replacement Air Conditioning in IS&T Equipment Room      | 2008/09    | 0                                    | 119                                 | 0                           | 0                   |
| 342                          | 0                            | Rape, Examination, Advice, Counselling, Help (REACH)     | 2008/09    | 86                                   | 86                                  | 256                         | 0                   |
| 141                          | 0                            | Major Investigation Team (MIT)                           | 2008/09    | 141                                  | 50                                  | 91                          | 0                   |
| 8,397                        | 4,703                        |  |            | 1,486                                | 1,217                               | 1,763                       | 714                 |
|                              |                              | <b>Uncommitted Schemes</b>                               |            |                                      |                                     |                             |                     |
| 125                          | 0                            | Marine Workshop  | -          | 0                                    | 0                                   | 0                           | 125                 |
| 600                          | 0                            | Adaptations  | -          | 0                                    | 0                                   | 200                         | 400                 |
| 200                          | 0                            | Integrity Unit Accommodation                             | -          | 0                                    | 0                                   | 0                           | 200                 |
| 925                          | 0                            |  |            | 0                                    | 0                                   | 200                         | 725                 |
| <b>9,322</b>                 | <b>4,703</b>                 |  |            | <b>1,486</b>                         | <b>1,217</b>                        | <b>1,963</b>                | <b>1,439</b>        |

## Capital Budget

### Computers and Communications

| Total Estimated Cost £000           | Previous Years Spend £000 |  | Start Date | Original Estimate 2008/09 £000 | Revised Estimate 2008/09 £000 | Estimate 2009/10 £000 | Later Years £000 |
|-------------------------------------|---------------------------|--|------------|--------------------------------|-------------------------------|-----------------------|------------------|
| <b>Computers and Communications</b> |                           |  |            |                                |                               |                       |                  |
| <b>Committed Schemes</b>            |                           |  |            |                                |                               |                       |                  |
| 5,993                               | 5,932                     | Airwave                                  | 2000/01    | 0                              | 61                            | 0                     | 0                |
| 6,578                               | 3,582                     | Technology Upgrade/Refresh               | 2002/03    | 659                            | 719                           | 720                   | 1,557            |
| 939                                 | 863                       | Personnel Phase II                       | 2003/04    | 60                             | 76                            | 0                     | 0                |
| 633                                 | 214                       | GIS Mapping & Gazetteer                  | 2003/04    | 251                            | 235                           | 184                   | 0                |
| 4,767                               | 4,767                     | Data/Radio/Telephone Network             | 2004/05    | 0                              | 0                             | 0                     | 0                |
| 3,405                               | 731                       | Application Server Refresh               | 2005/06    | 848                            | 1,243                         | 337                   | 1,094            |
| 960                                 | 680                       | E-Services                               | 2005/06    | 240                            | 280                           | 0                     | 0                |
| 1,596                               | 966                       | Communications Rooms Review              | 2005/06    | 315                            | 125                           | 305                   | 200              |
| 29                                  | 9                         | Unified Police Security                  | 2005/06    | 233                            | 20                            | 0                     | 0                |
| 19                                  | 19                        | Replacement of PROMAT video ID equipment | 2005/06    | 0                              | 0                             | 0                     | 0                |
| 1,446                               | 1,446                     | Single Non Emergency Number Equipment    | 2006/07    | 0                              | 0                             | 0                     | 0                |
| 447                                 | 0                         | Resource Management System               | 2006/07    | 340                            | 447                           | 0                     | 0                |
| 150                                 | 150                       | Case Preparation                         | 2006/07    | 100                            | 0                             | 0                     | 0                |
| 23                                  | 23                        | National Management Information System   | 2006/07    | 85                             | 50                            | 35                    | 0                |
| 2,886                               | 2,073                     | Airwave Refresh                          | 2006/07    | 750                            | 813                           | 0                     | 0                |
| 5                                   | 0                         | WFM Demonstration Site                   | 2007/08    | 15                             | 5                             | 0                     | 0                |
| 897                                 | 0                         | ANPR                                     | 2007/08    | 500                            | 50                            | 547                   | 300              |
| 29                                  | 0                         | Vetting Management Database              | 2007/08    | 29                             | 29                            | 0                     | 0                |
| 547                                 | 0                         | Web Based Services                       | 2007/08    | 200                            | 370                           | 79                    | 98               |
| 125                                 | 125                       | S/W Licence Realignment                  | 2007/08    | 0                              | 0                             | 0                     | 0                |
| 64                                  | 64                        | USB Monitoring System                    | 2007/08    | 0                              | 0                             | 0                     | 0                |
| 254                                 | 114                       | Email Archiving                          | 2007/08    | 140                            | 110                           | 30                    | 0                |
| 75                                  | 20                        | ANPR Capture Systems                     | 2007/08    | 65                             | 55                            | 0                     | 0                |
| 72                                  | 72                        | CJX Capacity Increase                    | 2007/08    | 0                              | 0                             | 0                     | 0                |
| 6                                   | 6                         | Neighbourhood Policing BVR               | 2007/08    | 0                              | 0                             | 0                     | 0                |
| 416                                 | 266                       | FIID Computer Equipment                  | 2007/08    | 150                            | 150                           | 0                     | 0                |
| 50                                  | 0                         | Incorporate PIP into PDR                 | 2007/08    | 50                             | 0                             | 50                    | 0                |
| 286                                 | 286                       | Socrates System                          | 2007/08    | 0                              | 0                             | 0                     | 0                |
| 82                                  | 82                        | Windows XP/2003 Upgrade                  | 2007/08    | 0                              | 0                             | 0                     | 0                |

## Capital Budget

### Computers and Communications continued

| Total Estimated Cost<br>£000       | Previous Years Spend<br>£000 |   | Start Date | Original Estimate<br>2008/09<br>£000 | Revised Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 | Later Years<br>£000 |
|------------------------------------|------------------------------|---|------------|--------------------------------------|-------------------------------------|-----------------------------|---------------------|
| <b>Committed Schemes Continued</b> |                              |   |            |                                      |                                     |                             |                     |
| 1,480                              | 1,480                        | IS&T Storage Area Network                     | 2007/08    | 0                                    | 0                                   | 0                           | 0                   |
| 87                                 | 87                           | Software                                      | 2007/08    | 0                                    | 0                                   | 0                           | 0                   |
| 1,487                              | 0                            | Mobile Data / Blackberrys                     | 2008/09    | 270                                  | 0                                   | 817                         | 670                 |
| 816                                | 0                            | MS Office Licences                            | 2008/09    | 230                                  | 272                                 | 272                         | 272                 |
| 2,034                              | 0                            | Voice/Data Network                            | 2008/09    | 600                                  | 94                                  | 0                           | 1,940               |
| 2,136                              | 0                            | Storage Area Network                          | 2008/09    | 930                                  | 736                                 | 800                         | 600                 |
| 2,310                              | 0                            | S7000 Upgrade                                 | 2008/09    | 2,350                                | 2,310                               | 0                           | 0                   |
| 120                                | 0                            | Biometric Face Recognition                    | 2008/09    | 120                                  | 0                                   | 0                           | 120                 |
| 0                                  | 0                            | Omega DR Capability                           | 2008/09    | 80                                   | 0                                   | 0                           | 0                   |
| 189                                | 0                            | Additional Software Licences                  | 2008/09    | 44                                   | 102                                 | 31                          | 56                  |
| 72                                 | 0                            | Easy Link Vehicle Information Service (ELVIS) | 2008/09    | 0                                    | 72                                  | 0                           | 0                   |
| 500                                | 0                            | Intelligence Gap Analysis (CRISP)             | 2008/09    | 250                                  | 30                                  | 320                         | 150                 |
| 48                                 | 0                            | E-recruitment                                 | 2008/09    | 0                                    | 48                                  | 0                           | 0                   |
| 44,143                             | 24,057                       |   |            | 9,904                                | 8,502                               | 4,527                       | 7,057               |
| <b>Uncommitted Schemes</b>         |                              |   |            |                                      |                                     |                             |                     |
| 596                                | 0                            | Identity & Access Management                  | 2008/09    | 0                                    | 0                                   | 346                         | 250                 |
| 400                                | 0                            | CTO system (Pentip)                           | 2008/09    | 0                                    | 0                                   | 0                           | 400                 |
| 749                                | 0                            | New hardware/network/software                 | 2008/09    | 0                                    | 0                                   | 469                         | 280                 |
| 200                                | 0                            | Operating Systems Refresh                     | 2008/09    | 0                                    | 0                                   | 100                         | 100                 |
| 2,000                              | 0                            | Airwave – Terminal Refresh                    | 2008/09    | 0                                    | 0                                   | 0                           | 2,000               |
| 3,945                              | 0                            |   |            | 0                                    | 0                                   | 915                         | 3,030               |
| <b>48,088</b>                      | <b>24,057</b>                | <b>Total Computers and Communications</b>     |            | <b>9,904</b>                         | <b>8,502</b>                        | <b>5,442</b>                | <b>10,087</b>       |

## Capital Budget

### Vehicles and Equipment

| Total Estimated Cost<br>£000 | Previous Years Spend<br>£000 |  | Start Date        | Original Estimate<br>2008/09<br>£000 | Revised Estimate<br>2008/09<br>£000 | Estimate<br>2009/10<br>£000 | Later Years<br>£000 |
|------------------------------|------------------------------|--|-------------------|--------------------------------------|-------------------------------------|-----------------------------|---------------------|
|                              |                              | <b>Vehicles and Equipment</b>                |                   |                                      |                                     |                             |                     |
|                              |                              | <b>Committed Schemes</b>                     |                   |                                      |                                     |                             |                     |
| 31,961                       | 15,860                       | Vehicles                                     | Rolling Programme | 4,387                                | 5,202                               | 3,661                       | 7,238               |
| 290                          | 251                          | CCTV Equipment                               | 2005/06           | 61                                   | 39                                  | 0                           | 0                   |
| 7                            | 0                            | ANPR Equipment Sunderland                    | 2007/08           | 0                                    | 7                                   | 0                           | 0                   |
| 173                          | 173                          | Monitoring Room Equipment                    | 2006/07           | 0                                    | 0                                   | 0                           | 0                   |
| 230                          | 104                          | CID Body Armour                              | 2006/07           | 50                                   | 126                                 | 0                           | 0                   |
| 26                           | 26                           | Professional Standards – Integrity Equipment | 2006/07           | 0                                    | 0                                   | 0                           | 0                   |
| 300                          | 127                          | TSU – Technology Refresh                     | 2007/08           | 100                                  | 73                                  | 100                         | 0                   |
| 66                           | 0                            | CBRN Storage Vehicles and Equipment          | 2007/08           | 66                                   | 66                                  | 0                           | 0                   |
| 22                           | 22                           | Personnel Method of Entry Rig                | 2007/08           | 0                                    | 0                                   | 0                           | 0                   |
| 13                           | 13                           | Counter Terrorism and Domestic Phones        | 2007/08           | 0                                    | 0                                   | 0                           | 0                   |
| 3                            | 3                            | IPLDP Set up Costs - other equipment         | 2007/08           | 0                                    | 0                                   | 0                           | 0                   |
| 100                          | 0                            | CCTV @ Newcastle Airport                     | 2008/09           | 100                                  | 100                                 | 0                           | 0                   |
| 4                            | 0                            | Workforce Modernisation Site Pilot           | 2008/09           | 4                                    | 4                                   | 0                           | 0                   |
| 45                           | 0                            | Community Messaging System                   | 2008/09           | 27                                   | 30                                  | 15                          | 0                   |
| 74                           | 0                            | CCTV Feeds                                   | 2008/09           | 74                                   | 74                                  | 0                           | 0                   |
| <b>33,314</b>                | <b>16,579</b>                |  |                   | <b>4,869</b>                         | <b>5,721</b>                        | <b>3,776</b>                | <b>7,238</b>        |
|                              |                              | <b>Uncommitted Schemes</b>                   |                   |                                      |                                     |                             |                     |
| 1,100                        | 0                            | Body Armour Revalidation/Replacement         | 2008/09           | 0                                    | 0                                   | 0                           | 1,100               |
| 85                           | 0                            | Replacement Dog Training Portacabin          | 2008/09           | 0                                    | 0                                   | 85                          | 0                   |
| 949                          | 0                            | Operational Equipment                        | 2008/09           | 0                                    | 0                                   | 523                         | 426                 |
| 0                            | 0                            | NEASU Night Vision Equipment                 | 2008/09           | 393                                  | 0                                   | 0                           | 0                   |
| 2,134                        | 0                            |  |                   | 393                                  | 0                                   | 608                         | 1,526               |
| <b>35,448</b>                | <b>16,579</b>                |  |                   | <b>5,262</b>                         | <b>5,721</b>                        | <b>4,384</b>                | <b>8,764</b>        |

## Reserves

The Authority's approved movement of reserves are shown on the following pages.

### Reserves

|                                  | 31.03.08      | Movement       | 31.03.09      | Movement        | 31.03.10      | Movement        | 31.03.11      | Movement        | 31.03.12      |
|----------------------------------|---------------|----------------|---------------|-----------------|---------------|-----------------|---------------|-----------------|---------------|
|                                  | £000          | £000           | £000          | £000            | £000          | £000            | £000          | £000            | £000          |
| General Reserve                  | 46,208        | (100)          | 46,108        | (11,069)        | 35,039        | (9,019)         | 26,020        | (9,019)         | 17,001        |
| Insurance Reserve                | 6,000         | 0              | 6,000         | 0               | 6,000         | 0               | 6,000         | 0               | 6,000         |
| Devolved Budget Reserves         | 1,967         | 297            | 2,264         | 227             | 2,491         | 0               | 2,491         | 0               | 2,491         |
| Air Support Unit General Reserve | 571           | 0              | 571           | 0               | 571           | 0               | 571           | 0               | 571           |
| Pensions Commutations Reserve    | 8,199         | (3,000)        | 5,199         | (3,000)         | 2,199         | (2,199)         | 0             | 0               | 0             |
| Airwave Reserve                  | 1,000         | 0              | 1,000         | 0               | 1,000         | (1,000)         | 0             | 0               | 0             |
| Capital Development Reserve      | 31,076        | (129)          | 30,947        | (1,404)         | 29,543        | (5,933)         | 23,610        | (10,716)        | 12,894        |
| Air Support Unit Capital Reserve | 19            | 0              | 19            | 0               | 19            | 0               | 19            | 0               | 19            |
| <b>Total Reserves</b>            | <b>95,040</b> | <b>(2,932)</b> | <b>92,108</b> | <b>(15,246)</b> | <b>76,862</b> | <b>(18,151)</b> | <b>58,711</b> | <b>(19,735)</b> | <b>38,976</b> |

